MOZAMBIQUE
COUNTRY STRATEGY
2012 – 2015
Rainha Juga, beneficiary of an outreach of Central Hospital Beira to Gorongosa district
Mozambique is one of the poorest countries in the world with few institutional donors directly addressing the needs of persons with disabilities. The Mozambican government has adopted a number of inclusive policies over the past years and, with support from the disability movement, celebrated several successes towards putting inclusion on the political agenda. However, implementing those policies across all sectors and development partners remains a challenge which demands increasing commitment from both government and civil society.

Mozambique has been a priority country of LIGHT FOR THE WORLD since 2003. For the coming four years, LIGHT FOR THE WORLD will not only renew this commitment, but also significantly expand its country programme. The implementation strategy 2012 - 2015 builds on and scales up existing partnerships and projects, combining them into a comprehensive programme to foster inclusive development and contribute to an inclusive society.

The present strategy has been developed through a comprehensive process including a situational analysis and broad consultation of key stakeholders in Mozambique and Europe which took place between April 2010 and September 2011. Implementation started in 2012.

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1 Human Development Report 2010, UNDP
The guiding framework of LIGHT FOR THE WORLD's overall strategy

LIGHT FOR THE WORLD’s overall strategic objective is an inclusive society, where all persons can participate equally in their social, political, economic and cultural environment.

Our work is based on human rights: the principles of non-discrimination, participation, empowerment and accountability.

Our support fosters effective development in our partner countries. We are committed to locally owned development strategies and align our work accordingly. We co-ordinate and network our initiatives with other stakeholders.

The core work areas of LIGHT FOR THE WORLD are:

Eye health/prevention of blindness:
We aim to remove the physical, social, cultural and communication barriers that prevent equal access to high-quality eye care services for all, especially for those living in poverty.

Rehabilitation and inclusive education:
We aim to use comprehensive and sustainable intervention systems to address the rights and needs of persons with disabilities and ensure that they can use their potential, skills and abilities to participate fully in society.

Inclusive development and the rights of persons with disabilities:
We aim for inclusive development cooperation that ensures the participation and inclusion of persons with disabilities.

Other areas of work
In addition to the core areas described above, other issues with particular relevance to Mozambique such as HIV/AIDS, harmful traditional practices or violence against persons with disabilities may also require attention. While LIGHT FOR THE WORLD does not actively plan for specific interventions in these areas, we retain the important flexibility to respond to urgent need and to include such issues as part of a broader programmatic approach by a project partner. We will also ensure that disaster preparedness and relief can be included within the broader programme as and when the need arises.

LIGHT FOR THE WORLD’s goal for the country programme in Mozambique is as follows:

By 2015, we will be:

- actively involved in promoting eye health in five provinces of central and northern Mozambique: Sofala, Zambézia, Tete, Cabo Delgado and Niassa;
- one of the main actors in promoting rehabilitation, inclusive education and the rights of persons with disabilities in central Mozambique, focusing on Sofala.

Eye Health/Prevention of Blindness

Blindness is a public health problem in Mozambique, demanding the joint efforts of government and civil society. LIGHT FOR THE WORLD has successfully established partnerships with government structures in 5 of the 11 provinces, namely in Sofala, Tete, Niassa, Zambézia and Cabo Delgado, and is currently one of the main actors on eye health in the country.

From 2012 to 2015 we will continue our efforts to promote eye health, aiming to ensure the access of blind and visually impaired persons to high-quality, comprehensive and affordable eye health services, with a special emphasis on those living in poverty, particularly in the rural areas of central and northern Mozambique. The following results are expected:

Human Resources are available to provide services at provincial and district levels in 5 provinces in central and northern Mozambique.

LIGHT FOR THE WORLD’s support will include:

- Training of ophthalmic clinical officers in Beira and continuous professional development of existing mid-level eye health personnel;
- Management and leadership training for Provincial Eye Care Coordinators and other leaders.
- Integration of primary eye care into training of general health staff, primary health workers and activists;
- Strengthen national ophthalmologist training and provide scholarships for training abroad.

Permanent, decentralised eye care services are available in 5 provinces supported by LIGHT FOR THE WORLD. The quality and variety of services is improved.

LIGHT FOR THE WORLD’s support will include:

- Support the health authorities in establishing a Provincial Eye Care Coordinator which will play a critical role in the implementation and coordination of activities relating to Vision2020 at the provincial level;
• Equipment and infrastructure for all district and provincial eye units;
• Development of SAFE strategies in trachoma-epidemic districts with health authorities and other non-governmental partners.

International NGOs, national civil society actors and government entities engage in joint planning, monitoring and harmonisation of eye care activities.

LIGHT FOR THE WORLD’s support will include:
• Strengthen Mozambique Eye Care Coalition as a civil society coordination body by actively promoting its activities and focusing on joint advocacy and research;
• Development of a National Vision2020 Plan and Committee through training, technical expertise and facilitation to the government.

Community Based Rehabilitation

The majority of the poor population in Mozambique does not have access to adequate rehabilitative services. At the moment the number of community based rehabilitation (CBR) initiatives is still limited, with many differences in focus and size and few initiatives to coordinate and promote exchange between each other. However, an increasing number of local and international civil society actors, as well as government authorities in Mozambique are getting involved or expressing interest in CBR, creating a momentum for establishing the widely acknowledged model as a strategy to promote inclusion on community level across Mozambique.

During 2012–2015 LIGHT FOR THE WORLD will continue to invest in pioneering work in CBR to ensure that persons with disabilities living in poverty have access to rehabilitation, education, health and livelihood and participate actively in their communities in five pilot areas supported by LIGHT FOR THE WORLD in the Sofala province.

Access to rehabilitation, education, health and livelihood is improved for approximately 1,000 persons with disabilities in 5 different implementation areas in Sofala province.

LIGHT FOR THE WORLD’s support will include:
• Expansion of the CBR programme to a third implementation area within Beira and establishment of two new rural CBR initiatives;
• Development of the capacities of CBR partners in applying all elements of the CBR Matrix, focusing on linking up with existing structures and services;
• Continued promotion of sports for young adults with disabilities;
• Development of adequate sustainability strategies for CBR partners and disabled sports associations.

The provincial government of Sofala assumes its role in promoting, coordinating, facilitating and monitoring CBR activities.

2 SAFE: comprehensive strategy to combat trachoma: Surgery, Antibiotics, Facewashing, Environment
LIGHT FOR THE WORLD’s support will include:

- Development and implementation of a provincial CBR strategy;
- Development of internal CBR capacity within the Provincial Directorate for Women and Social Action;
- Development of local training capacities for future replication of CBR programmes.

On a national level, the government adopted Community Based Rehabilitation as an intervention strategy to promote inclusion of persons with disabilities on community level.

LIGHT FOR THE WORLD’s support will include:

- Promotion of the establishment of a CBR network through dedicated human resources;
- Development of a national CBR strategy based on the WHO Guidelines through the CBR Network, including all key stakeholders and representatives of persons with disabilities.

**Inclusive Education**

Only a very limited number of children with disabilities in Mozambique have access to formal education. The Mozambican government has recently opened 3 new all-disability resource centres for inclusive education and a number of institutional donors are becoming increasingly committed to promoting education for all. However, concrete activities on local level remain particularly important in order for these developments to trickle down to the communities.

During 2012–2015 LIGHT FOR THE WORLD will continue to ensure that persons with disabilities in LIGHT FOR THE WORLD supported programmes have access to and are retained in local, inclusive education and gather practical experience through a number of local pilot initiatives in Sofala province.

Model initiatives for inclusive primary and vocational education in cooperation with Mainstream partners and disability partners are strengthened.

LIGHT FOR THE WORLD’s support will include:

- Expansion of the existing pilot initiative on primary education in Mangunde to a second district in Sofala, promoting coordinated internal learning processes, fostering links to the disability movement and sharing lessons learned with other key actors in inclusive education;
- Provision of sensitisation and technical expertise to vocational training centres, promoting the adoption of inclusive education models and providing scholarships for students with disabilities.
Children with disabilities in LIGHT FOR THE WORLD supported CBR areas are enrolled and retained in local inclusive schools.

LIGHT FOR THE WORLD’s support will include:

- Teacher training and awareness raising in local schools, and sensitising families and communities through CBR workers;
- Coordination and dialogue between CBR programmes and local education authorities.

Promoting Inclusive Development and the Rights of Persons with Disabilities

Mozambique’s legal framework sets clear objectives regarding the human rights of persons with disabilities in all aspects of their lives. In January 2012, Mozambique also officially ratified the UN-Convention on Rights of Persons with Disabilities (UNCRPD) and is currently developing its second National Action Plan on Disability. The current momentum created the potential to develop strategies on how to implement the rights established on policy level and convert them into concrete actions “on the ground”.

During 2012–2015 LIGHT FOR THE WORLD will support local disability movements on provincial level in Sofala to develop actions for the promotion of the rights of persons with disabilities. We will also support mainstream organisations in making their programmes inclusive of and accessible to people with disabilities.

Key aspects of the National Action Plan on Disability are being implemented in Sofala province in a joint effort between government and disability movement.

LIGHT FOR THE WORLD’s support will include:

- Facilitation of the DPO Network FAMOD to engage in a participatory process in the elaboration, implementation and monitoring of the National Action Plan on Disability;
- Provision of technical expertise to the Provincial DPO Network in Sofala to develop strategies to sensitise, lobby, support and monitor the provincial government authorities;
- Provision of technical expertise to the provincial social authority to coordinate and monitor the implementation of the National Action Plan on Disability among the different provincial government authorities involved.
Five programmes on education and livelihood in Sofala province, implemented by different mainstream-development organisations, are accessible to and inclusive of persons with disabilities.

LIGHT FOR THE WORLD’s support will include:
- Sensitisation of existing mainstream partners (currently two) to adopt an inclusive approach to more areas of their work;
- Ensuring inclusion and accessibility of at least 3 new mainstream programmes with a focus on livelihood and economic empowerment initiatives;
- Strengthening the capacity of the LIGHT FOR THE WORLD Country Office and Sofala-based DPOs to provide technical expertise on inclusive development to mainstream organisations.

Making the Mozambique Strategy a Reality

LIGHT FOR THE WORLD supports the initiatives of local partner organisations to safeguard local ownership and cultural as well as structural sustainability. In our work with partners we put an emphasis on capacity development, while respecting the needs expressed by our partners.

LIGHT FOR THE WORLD can take on different roles depending on the project needs:
- Providing financial support;
- Providing professional expertise and resources;
- Directly implementing activities;
- Facilitating (e.g. linking partners up for experience exchange, participating in networks).

In Mozambique, LIGHT FOR THE WORLD adopts all of these roles to different extents, but plays an increasing role in addressing local needs for training and external expertise/technical support.

Martinho DANIEL
Associação de Deficientes Moçambicanos (ADEMO)
Partners

The most important role in the successful implementation is with our local partners. The following is a list of partners (in alphabetical order) who are implementing a project supported by LIGHT FOR THE WORLD at the time this strategy is going to press (2013). A detailed and updated list of the projects supported can be found in the annual activity report of LIGHT FOR THE WORLD available at www.light-for-the-world.org:

- Associação dos Deficientes Moçambicanos (ADEMO)
- Associação ADPP (Ajuda de Desenvolvimento de Povo para Povo)
- Associação Amigos Unidos
- Associação AMUDE (Associação Moçambicana de Ajuda aos Deficiêntes)
- Associação Desportiva para Pessoas Portadores de Deficiência de Niassa
- Associação Desportiva para Pessoas Portadores de Deficiência de Manica
- Associação Desportiva para Pessoas Portadores de Deficiência de Sofala
- Associação Desportiva para Pessoas Portadores de Deficiência de Tete
- Associação EsMaBaMa (Estaquinha, Mangunde, Barada, Machanga)
- Associação NUDESMO (Núcleo de Desenvolvimento dos Surdos de Moçambique)
- Associação OREBACOM (Organização de Reabilitação Baseada na Comunidade em Moçambique)
- Hospital Central da Beira (Oftalmologia)
- Instituto de Ciência de Saúde da Beira
- Direcção Provincial da Mulher e Acção Social de Sofala
- Direcção Provincial da Saúde de Cabo Delgado / Hospital Provincial de Pemba (Oftalmologia)
- Direcção Provincial da Saúde de Niassa / Hospital Provincial de Lichinga (Oftalmologia)
- Direcção Provincial da Saúde de Sofala
- Direcção Provincial da Saúde de Tete / Hospital Provincial de Tete (Oftalmologia)
- Direcção Provincial da Saúde de Zambézia / Hospital Provincial de Quelimane (Oftalmologia)

In addition we also have long-standing relationships with a number of other networks and associations, including:

- NGO Forum Mozambique Eye Care Coalition
- National V2020 Coordinator at the Ministério da Saúde
- Delegation of the DPO Network FAMOD in Beira (Fórum das Associações Moçambicanas de Deficientes)
- Several disabled persons organizations (DPOs) in Beira, incl. ACAMO, ASUMO, AJODEMO, ADEMO, ACRIDEME, AMPUDESNO
- Instituto de Deficiências Visuais in Beira
- Direcção Provincial da Educação de Sofala
- Forum Provincial das ONG’s em Sofala
- Secretaria Provincial de Sofala
Support structure
The LIGHT FOR THE WORLD Country Office in Beira is the first contact point for partners and will play a vital role in supporting them in implementing this strategy. Its main responsibilities are:

- project monitoring and improving project quality;
- facilitating learning between partners;
- consulting partners on management and governance issues;
- identifying new/potential project partners;
- advocating and networking on the objectives of this strategy.

To build on the successful support provided by international and national experts, we will continue to expand our pool of internal and external experts in the areas of eye health, community-based rehabilitation, promotion of rights for persons with disabilities and inclusive education. We will also tap into existing expertise within other LIGHT FOR THE WORLD programme countries through south–south exchange.

The Programme Coordinator for Mozambique based at LIGHT FOR THE WORLD Austria, will furthermore support the implementation of this strategy through the following activities:

- supporting and administering finances and programme activities;
- establishing links to experts and international development cooperation/actors/trends;
- supporting and developing the programmatic approach;
- fostering co-funding through establishing relations with donors;
- overall review of the country programme.

Financial Resources
In 2011, the total expenses of LIGHT FOR THE WORLD in Mozambique came to approximately € 700,000.-.

The budget forecast for the coming four years takes into account significant growth in our work to support infrastructure and Human Resources to prevent blindness, large expansion in rehabilitation, continuation of work in inclusive education, as well as the establishment of additional inclusive development projects.

Detailed figures for the Mozambique programme are published in the LIGHT FOR THE WORLD annual activity report.
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